



# Long Term Strategic Asset & Financial Management Plans

16 August 2018





## INTRODUCTION

Under the *Local Government Act 1993 (the Act)* Councils have a range of functions and powers including, but not limited to, the following:

- S20(1) (a) to provide for the health, safety and welfare of the Community;
- (b) to represent and promote the interests of the Community; and
- (c) to provide for the peace, order and good government of the municipal area.

In terms of achieving these and other objectives Council is required to develop a range of strategic and operational plans and documents that underpin the operations of the Council, the importance of which should not be underestimated.

S68	Strategic Plan
S70	Long Term Financial Management Plan
S70A	Financial Management Strategies
S70B	Long Term Strategic Asset Management Plan
S70C	Asset Management Policies
S70D	Asset Management Strategies
S71	Annual Plan
S82	Estimate (Budget)

This document addresses S70 and S70B as well as S82 incorporating the budget estimate documents which were adopted by Council at the 16 August 2018 Council Meeting and which in all aspects are identical.

It is anticipated that Council's Financial Management Strategies (S70A), Asset Management Policies (S70C) and Asset Management Strategies (S70D) will be further reviewed and developed as further information comes to light following completion of the 2017/18 Annual Financial Statements.

## **2019 Budget**

# **Long Term Strategic Asset & Financial Management Plans**

**Flinders Council**  
**BUDGET 2019**

**Incorporating Long Term Asset & Financial Management Plans**

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## Flinders Council

### BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

	Appendix	2018 Budget	2018 Revised Budget	2018 - Actual Projected	2019 Budget
		000's	000's	000's	000's
<b>Income from continuing operations</b>					
<b>Recurrent Income</b>					
Rates and charges	1	1,596	1,633	1,597	1,768
Statutory fees and fines		46	46	46	41
User fees	2	978	981	921	720
Grants - Operational	3a	976	975	1,698	1,128
Interest		180	110	130	75
Other income	4	28	33	31	42
Investment revenue from water corporation		54	54	54	54
		<b>3,857</b>	<b>3,832</b>	<b>4,478</b>	<b>3,828</b>
<b>Capital income</b>					
Grants Capital	3b	444	414	529	428
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	-	98	30
Recognition of land under roads		-	-	-	-
		<b>444</b>	<b>414</b>	<b>627</b>	<b>458</b>
<b>Total income from continuing operations</b>		<b>4,301</b>	<b>4,246</b>	<b>5,105</b>	<b>4,287</b>
<b>Expenses</b>					
Employee benefits	5 6	(2,241)	(2,248)	(2,022)	(2,188)
Materials and services	7	(2,054)	(2,039)	(1,917)	(2,097)
Impairment of debts		-	-	(36)	0
Depreciation and amortisation		(1,443)	(1,606)	(1,813)	(1,618)
Finance costs		(32)	(86)	(66)	(101)
Other expenses		(36)	(21)	(0)	0
<b>Total expenses from continuing operations</b>		<b>(5,806)</b>	<b>(6,000)</b>	<b>(5,853)</b>	<b>(6,003)</b>
<b>Net result for Continuing Operations (Excl Telstra Project)</b>		<b>(1,505)</b>	<b>(1,754)</b>	<b>(749)</b>	<b>(1,717)</b>
<b>Telstra Project Income</b>				3,445	4,785
<b>Telstra Project Expenditure</b>				(3,650)	(5,350)
				<b>(205)</b>	<b>(565)</b>
<b>Net result for the year (Incl Telstra Project)</b>		<b>(1,505)</b>	<b>(1,754)</b>	<b>(954)</b>	<b>(2,281)</b>

## Flinders Council BUDGET 2019 - Summarised Overview

Budget 2019	Crossover Adjustments Yr18/19	Operational	Operational Project Telstra	Capital Projects	2019 Budget Total	
		000's	000's	000's	000's	
<b>Income</b>	Note 1	681	3,828	4,785	458	<b>9,753</b>
<b>Expenditure - Cash elements</b>						
Airport			(339)			<b>(339)</b>
Buildings & Facilities			(199)			<b>(199)</b>
Community Economic Development			(382)			<b>(382)</b>
Corporate			(1,319)			<b>(1,319)</b>
Depot			(114)			<b>(114)</b>
Governance			(376)			<b>(376)</b>
Parks & Gardens			(133)			<b>(133)</b>
Strategic Planning & Development			(445)			<b>(445)</b>
Plant -Plant Exp			(259)			<b>(259)</b>
Private Works			(96)			<b>(96)</b>
Quarries			(30)			<b>(30)</b>
Roads & Streets			(458)			<b>(458)</b>
Waste Management			(238)			<b>(238)</b>
						-
Telstra project				(5,350)		<b>(5,350)</b>
Capital Projects					(984)	<b>(984)</b>
		-	(4,386)	(5,350)	(984)	<b>(10,720)</b>
<b>Net Cash Income/(deficit)</b>		681	(558)	(565)	(525)	<b>(966)</b>
	Note 1		App5	Note 2	App5	Note 3
<b>Expenditure - Non Cash elements</b>						
Depreciation	Note 4		(1,618)			<b>(1,618)</b>
Plant and Quarry Internal transfers					(285)	<b>(285)</b>
			(1,618)	-	(285)	<b>(1,903)</b>
<b>Net Result</b>		<b>681</b>	<b>(2,175)</b>	<b>(565)</b>	<b>(810)</b>	<b>(2,869)</b>

Note 1 - FAGS Grant Income of \$681k for the Budget 2019 was received in June 18 and is reflected in the 2018 results, this however relates to the year 2019.

Note 2 -The Telstra Project has and overall deficit of \$770k over the two years 2018 and 2019.

Note 3 -The total budget Deficit, only represents the Budget position of Cash income Vs Cash Expenditure. It is not a Complete Cash Flow, as it does not take into account Loan repayments. This will require a separate exercise

Note 4 - The Budget 19 Depn assumes the same level as 2018 except for an extra \$100k for the revaluation of the airport infrastructure.

## Flinders Council

### BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

		2018 Budget	2018 Revised Budget	2018 - Actual Projected	2019 Budget
		000's	000's	000's	000's
<b>Appendix 1 - Rates and Charges</b>					
Rates - General Rate	Note 1	1,533	1,567	1,553	1,705
Rate - Fire Levy		63	64	65	66
Rate - Waste Management Rate		-	-	-	-
Rates - Pensioner Remission - Fire Levy		-	-	(1)	(1)
Rates - Pensioner Remission - State Govt. 30%		-	-	(2)	(2)
Rates received in advance		-	2	(18)	-
		<b>1,596</b>	<b>1,633</b>	<b>1,597</b>	<b>1,768</b>

**Note 1: Rates in the 2019 Budget include a 9 % increase**

### Appendix 2 - User Fees and Charges

Airport Fees & Charges		316	319	306	370
Cemetery Fees		32	32	11	15
Environment		12	12	7	7
Equipment Hire		4	4	3	3
Planning & Building		24	24	14	14
Private Works	Note 1	562	562	563	290
Property Certificates		-	-	-	-
Rent Received		25	25	14	21
Other User fees and Charges		4	4	1	-
		<b>978</b>	<b>981</b>	<b>921</b>	<b>720</b>

Note1: Private Works has declined significantly to normal levels as compared to 2018 due to less reconstruction work on Lady Barron Road.

### Appendix 3a - Grants- Operational

Grants - Financial Assistance	Note1	669	668	1,332	681
Grants - Heavy Vehicle Motor Tax		-	200	210	210
Grants - Operational GST Inc	Note2	107	107	113	130
Grants - Operational GST Free	Note3	200	-	44	107
		<b>976</b>	<b>975</b>	<b>1,698</b>	<b>1,128</b>

Note 1 - FAGS Grant Income of \$681k for the Budget 2019 was received in June 18 and is reflected in the 2018 results, this however relates to the year 2019, therefore the Budget 2019 is only representing 6months Grant income.

Note2: The Budget for \$130k in 2019 is for the RFDS Grant.

Note3: \$107k Budget 2019 comprises the balance of \$11k for the RAAP fencing Grant and \$52k Grant for the Flinders Business economic social structural review, and \$43k for Grant Interest Income reclaimed on Loans.



## Flinders Council

### BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

	2018 Budget	2018 Revised Budget	2018 - Actual Projected	2019 Budget
	000's	000's	000's	000's
<b>Appendix 3b - Grants- Capital</b>				
Grants - Capital Projects GST Inc	50	20	112	220
Grants - Capital Projects GST Free	-	-	-	-
Grants - Roads to Recovery	394	394	417	209
	<b>444</b>	<b>414</b>	<b>529</b>	<b>428</b>
<b>Appendix 4 - Other Income</b>				
Contributions	11	9	8	7
Other Revenue - GST Inc	Note1	9	12	14
Other Revenue - GST Free		9	13	10
Bad Debts Recovered		-	(1)	(0)
Insurance Recoveries		-	-	-
	<b>28</b>	<b>33</b>	<b>31</b>	<b>42</b>

Note1: This is mainly Rent income for the Works Depot area

Flinders Council

BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

Appendix 5 - Department Income and Expenditure

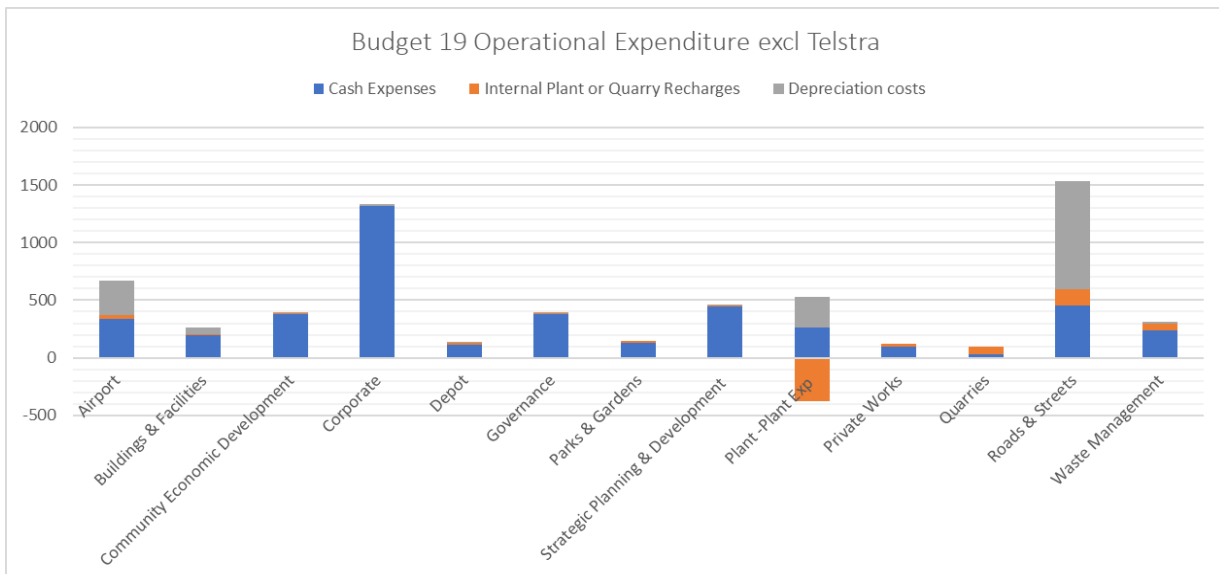
Department & Description	2018 Actual Projected Expenses	2019 Budget Expenses	Variance	%	2019 Income Budget	2019 Budget Expenses	2019 Net Result before Depn and Recharges	2019 Plant Hire Internal Recharges	2019 Quarry Internal Recharges	2019 Budget Depn	2019 Net Result incl Depn and Recharges
<b>Airport</b>	<b>(313)</b>	<b>(339)</b>	<b>(25)</b>	8%	<b>477</b>	<b>(339)</b>	<b>138</b>	<b>(35)</b>	<b>(1)</b>	<b>(299)</b>	<b>(196)</b>
Airport -Administration	(99)	(140)	(41)		477	(140)	337	(9)	0	0	328
Airport -Buildings	(0)	(4)	(4)		0	(4)	(4)	0	0	(299)	(303)
Airport -Grounds	(79)	(49)	30		0	(49)	(49)	(16)	0	0	(65)
Airport -Other	(1)	0	1		0	0	0	0	0	0	0
Airport -Runway	(125)	(127)	(2)		0	(127)	(127)	(10)	(1)	0	(137)
Airport -Terminal	(8)	(18)	(11)		0	(18)	(18)	(0)	0	0	(19)
<b>Buildings &amp; Facilities</b>	<b>(139)</b>	<b>(199)</b>	<b>(60)</b>	43%	<b>24</b>	<b>(199)</b>	<b>(174)</b>	<b>(3)</b>	<b>0</b>	<b>(61)</b>	<b>(238)</b>
Buildings & Facilities -Administration	(0)	(58)	(58)		24	(58)	(34)	0	0	0	(34)
Buildings & Facilities -Council Buildings	(78)	(54)	24		0	(54)	(54)	(0)	0	(5)	(59)
Buildings & Facilities -Halls	(5)	(26)	(21)		0	(26)	(26)	(0)	0	(50)	(76)
Buildings & Facilities -Houses	(9)	(11)	(2)		0	(11)	(11)	0	0	0	(11)
Buildings & Facilities -Other	(4)	(15)	(11)		0	(15)	(15)	(0)	0	(6)	(22)
Buildings & Facilities -Public Toilets	(11)	(7)	3		0	(7)	(7)	(1)	0	0	(8)
Buildings & Facilities -Recreation Facilities	(31)	(27)	4		0	(27)	(27)	(1)	0	0	(28)
<b>Community Economic Development</b>	<b>(373)</b>	<b>(382)</b>	<b>(9)</b>	2%	<b>130</b>	<b>(382)</b>	<b>(253)</b>	<b>(2)</b>	<b>0</b>	<b>(5)</b>	<b>(260)</b>
Community Development -Administration	(157)	(161)	(4)		130	(161)	(32)	(2)	0	(5)	(39)
Community Development -Cultural Development	0	(4)	(4)		0	(4)	(4)	0	0	0	(4)
Community Development -Economic Development	(50)	(27)	23		0	(27)	(27)	0	0	0	(27)
Community Development -Events	(49)	(37)	12		0	(37)	(37)	(0)	0	0	(37)
Community Development -Health	(97)	(115)	(18)		0	(115)	(115)	0	0	0	(115)
Community Development -Other	(8)	(16)	(8)		0	(16)	(16)	0	0	0	(16)
Community Development -Youth	(12)	(22)	(10)		0	(22)	(22)	0	0	0	(22)
<b>Corporate</b>	<b>(1,005)</b>	<b>(1,319)</b>	<b>(314)</b>	31%	<b>2,261</b>	<b>(1,319)</b>	<b>942</b>	<b>(3)</b>	<b>0</b>	<b>(11)</b>	<b>928</b>
Corporate -Administration	(954)	(1,047)	(93)		2,261	(1,047)	1,213	(3)	0	(8)	1,203
Corporate -Corporate Services	0	0	0		0	0	0	0	0	0	0
Corporate -Emergency Management	(3)	(2)	1		0	(2)	(2)	0	0	(3)	(5)
Corporate -Employment Oncosts	0	0	(0)		0	0	0	0	0	0	0
Corporate -Finance Operations	0	(259)	(259)		0	(259)	(259)	0	0	0	(259)
Corporate -Human Resources	(48)	(10)	38		0	(10)	(10)	0	0	0	(10)
<b>Depot</b>	<b>(178)</b>	<b>(114)</b>	<b>64</b>	-36%	<b>0</b>	<b>(114)</b>	<b>(114)</b>	<b>(13)</b>	<b>0</b>	<b>(8)</b>	<b>(135)</b>
Depot -Works Administration	(47)	(6)	41		0	(6)	(6)	(10)	0	0	(16)
Depot -Works Maintenance	(131)	(108)	23		0	(108)	(108)	(2)	0	(8)	(119)
<b>Governance</b>	<b>(511)</b>	<b>(376)</b>	<b>135</b>	-26%	<b>0</b>	<b>(376)</b>	<b>(376)</b>	<b>(12)</b>	<b>0</b>	<b>(5)</b>	<b>(392)</b>
Governance -Administration	(399)	(238)	162		0	(238)	(238)	(12)	0	(5)	(254)
Governance -Audit Panel	0	(4)	(4)		0	(4)	(4)	0	0	0	(4)
Governance -Civic Expenses	(112)	(134)	(22)		0	(134)	(134)	0	0	0	(134)
Governance -Gov-Community Support	0	0	0		0	0	0	0	0	0	0
<b>Parks &amp; Gardens</b>	<b>(104)</b>	<b>(133)</b>	<b>(29)</b>	28%	<b>15</b>	<b>(133)</b>	<b>(118)</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>(127)</b>
Parks & Gardens -Administration	(7)	(22)	(15)		15	(22)	(7)	0	0	0	(7)
Parks & Gardens -Cemetries	(12)	(14)	(3)		0	(14)	(14)	(1)	0	0	(16)
Parks & Gardens -Lady Barron	(12)	(30)	(18)		0	(30)	(30)	(2)	0	0	(32)
Parks & Gardens -Other	0	0	0		0	0	0	0	0	0	0
Parks & Gardens -Whitemark	(73)	(67)	6		0	(67)	(67)	(6)	0	0	(74)
<b>Strategic Planning &amp; Development</b>	<b>(405)</b>	<b>(445)</b>	<b>(40)</b>	10%	<b>54</b>	<b>(445)</b>	<b>(390)</b>	<b>(5)</b>	<b>0</b>	<b>(1)</b>	<b>(397)</b>
Planning & Development -Administration	(6)	(146)	(141)		0	(146)	(146)	0	0	0	(146)
Planning & Development -Building Services	(91)	(64)	27		15	(64)	(49)	(2)	0	(1)	(52)
Planning & Development -Environment	(31)	(4)	27		7	(4)	3	(0)	0	0	2
Planning & Development -Other	0	0	0		0	0	0	0	0	0	0
Planning & Development -Planning	(177)	(104)	73		32	(104)	(71)	(3)	0	0	(75)
Planning & Development -Strategic Planning	(100)	(126)	(26)		0	(126)	(126)	0	0	0	(126)
<b>Plant -Plant Exp</b>	<b>(395)</b>	<b>(259)</b>	<b>137</b>	-35%	<b>0</b>	<b>(259)</b>	<b>(259)</b>	<b>(0)</b>	<b>0</b>	<b>(269)</b>	<b>(528)</b>
Plant -Plant Exp - Chargeable	(266)	(190)	76		0	(190)	(190)	(0)	0	(269)	(460)
Plant -Plant Exp - Non Chargeable	(130)	(69)	61		0	(69)	(69)	(0)	0	0	(69)
<b>Private Works</b>	<b>(266)</b>	<b>(96)</b>	<b>171</b>	-64%	<b>290</b>	<b>(96)</b>	<b>195</b>	<b>(27)</b>	<b>0</b>	<b>0</b>	<b>168</b>
Private Works -Private Works	(266)	(96)	171		290	(96)	195	(27)	0	0	168
<b>Quarries</b>	<b>(39)</b>	<b>(30)</b>	<b>9</b>	-22%	<b>0</b>	<b>(30)</b>	<b>(30)</b>	<b>(79)</b>	<b>0</b>	<b>0</b>	<b>(109)</b>
Quarries -Canns Hill	0	(13)	(13)		0	(13)	(13)	0	0	0	(13)

**Flinders Council**  
**BUDGET 2019 - Income and Expenditure and Other Comprehensive Income**  
**Appendix 5 - Department Income and Expenditure**

Department & Description	2018 Actual Projected Expenses	2019 Budget Expenses	Variance	%	2019 Income Budget	2019 Budget Expenses	2019 Net Result before Depn and Recharges	2019 Plant Hire Internal Recharges	2019 Quarry Internal Recharges	2019 Budget Depn	2019 Net Result incl Depn and Recharges
Quarries -Lughrata	(39)	(14)	25		0	(14)	(14)	(79)	0	0	(93)
Quarries -Other	0	(3)	(3)		0	(3)	(3)	0	0	0	(3)
<b>Roads &amp; Streets</b>	<b>(287)</b>	<b>(458)</b>	<b>(171)</b>	60%	<b>578</b>	<b>(458)</b>	<b>120</b>	<b>(128)</b>	<b>(10)</b>	<b>(942)</b>	<b>(960)</b>
Roads & Streets -Administration	(36)	(125)	(89)		578	(125)	453	0	0	(800)	(347)
Roads & Streets -Boat Ramps	0	(2)	(2)		0	(2)	(2)	0	0	(2)	(4)
Roads & Streets -Bridges	0	(15)	(15)		0	(15)	(15)	0	0	(85)	(99)
Roads & Streets -Sealed Roads	(146)	(153)	(7)		0	(153)	(153)	(40)	0	0	(192)
Roads & Streets -Unsealed Roads	(95)	(139)	(44)		0	(139)	(139)	(88)	(10)	(7)	(243)
Roads & Streets -Township Streets	(11)	(25)	(14)		0	(25)	(25)	(1)	0	(29)	(55)
Roads & Streets -Other	0	0	0		0	0	0	0	0	(19)	(19)
	0	0	0		0	0	0	0	0	0	0
<b>Waste Management</b>	<b>(126)</b>	<b>(238)</b>	<b>(113)</b>	90%	<b>0</b>	<b>(238)</b>	<b>(238)</b>	<b>(59)</b>	<b>(2)</b>	<b>(16)</b>	<b>(316)</b>
Waste Management -Administration	(15)	(116)	(101)		0	(116)	(116)	0	0	(16)	(132)
Waste Management -Recycling	(2)	(3)	(1)		0	(3)	(3)	0	0	0	(3)
Waste Management -Waste Collection	(50)	(44)	5		0	(44)	(44)	(45)	0	0	(89)
Waste Management -Waste Disposal	(59)	(75)	(16)		0	(75)	(75)	(14)	(2)	0	(92)
<b>Plant and Quarry Internal Recharges</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>376</b>	<b>13</b>	<b>0</b>	<b>389</b>
Plant Hire Internal Recharges	0	0	0		0	0	0	376		0	376
Quarry Internal Recharges	0	0	0		0	0	0		13	0	13
<b>TOTAL OPERATIONAL EXCL TELSTRA</b>	<b>(4,140)</b>	<b>(4,386)</b>	<b>(246)</b>	6%	<b>3,828</b>	<b>(4,386)</b>	<b>(558)</b>	<b>0</b>	<b>0</b>	<b>(1,618)</b>	<b>(2,175)</b>
TELSTRA Operational Project	(3,650)	(5,350)	(1,700)		4,785	(5,350)	(565)	0	0	0	(565)
Telstra	(3,650)	(5,350)	(1,700)		4,785	(5,350)	(565)				(565)
							0				0
<b>TOTAL OPERATIONAL INCL TELSTRA</b>	<b>(7,790)</b>	<b>(9,736)</b>	<b>(1,946)</b>		<b>8,614</b>	<b>(9,736)</b>	<b>(1,122)</b>	<b>0</b>	<b>0</b>	<b>(1,618)</b>	<b>(2,740)</b>

Net Cash Deficit

Net Deficit



## Flinders Council

### BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

		2018 Budget	2018 Revised Budget	2018 Actual Projected	2019 Budget
		000's	000's	000's	000's
<b>Appendix 6 - Employee Benefits</b>					
Employment Labour Costs	Note1 & 3	(2,212)	(2,219)	(1,993)	<b>(2,155)</b>
Employment Other Costs	Note 2	(29)	(29)	(29)	<b>(33)</b>
		<b>(2,241)</b>	<b>(2,248)</b>	<b>(2,022)</b>	<b>(2,188)</b>

#### **Note 1:**

Approximate Department Split (Actual Internal Allocations will alter split )

	FTE's 2018	FTE's 2019	2018 Actual Projected	2019 Budget
Airport		1.2		<b>(115)</b>
Buildings & Facilities		3.1		<b>(222)</b>
Cemeteries		0.0		-
Community Economic Development		2.2		<b>(176)</b>
Corporate		7.4		<b>(699)</b>
Depot		1.0		<b>(74)</b>
Emergency Management		0.0		-
Governance		0.8		<b>(77)</b>
Parks & Gardens		2.0		<b>(139)</b>
Strategic Planning & Development		1.4		<b>(135)</b>
Plant		0.0		-
Private Works		0.0		-
Quarries		0.0		-
Roads & Streets		6.3		<b>(468)</b>
Township Streets		0.0		-
Waste Management		0.7		<b>(51)</b>
	<b>21.7</b>	<b>26.1</b>	<b>(1,993)</b>	<b>(2,155)</b>
<i>Part and Full time FTES (excl Casual)</i>	19.2	24.9		

#### **Note 2:**

Employment Other Costs include costs such as FBT Costs, Medical Expenses, Staff Training and Staff Uniforms

#### **Note 3:**

FTES 2018, and the Annual Projection 2018 has no breakdown -as positions and departments have been restructured

## Flinders Council BUDGET 2019 - Income and Expenditure and Other Comprehensive Income

	Note	2018 Budget 000's	2018 Revised Budget 000's	2018 Actual Projected 000's	2019 Budget 000's
<b>Appendix 7 - Materials and Services</b>					
Administration Costs	1			(198)	(219)
Advertising				(62)	(23)
Audit, Insurance and Legal				(183)	(166)
Consulting Services	2			(170)	(293)
Contractor Services				(468)	(461)
Council Member Costs				(109)	(113)
Leases and Levys and Licence Fees				(76)	(80)
Materials and Equipment				(345)	(321)
Other Costs	1			(114)	(122)
Repairs and Maintenance	3			(89)	(174)
Travel Costs				(67)	(89)
Utility Costs (Gas, Electricity & Water)				(34)	(37)
		<b>(2,054)</b>	<b>(2,039)</b>	<b>(1,917)</b>	<b>(2,097)</b>

### Note 1:

Administration Costs include IT expenses, Printing, Stationary, Photocopying, Telephone, Internet, Subscriptions and Cleaning

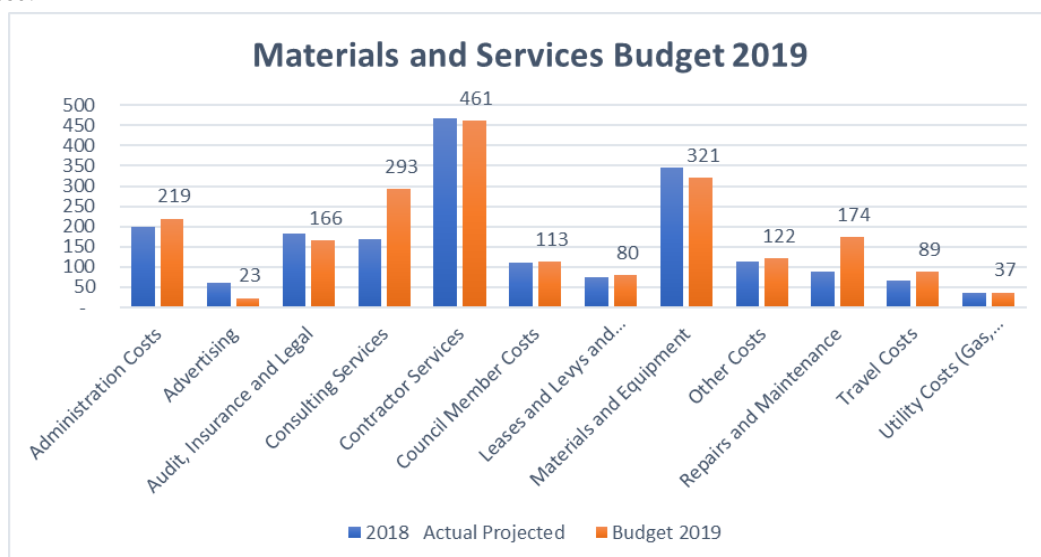
Other Costs include General expenses, Settlement Discounts on Rates , Land Tax, External Training, and Donations

### Note 2:

Consulting Costs in 2019 have the following one-off costs totalling \$75k which are not planned to repeat , so are part of the reduction program in the next 5 year long term Financial Plan:\$62.5k Flinders Business Economic Social Structural Review (\$50k grant was provided) so net cost \$12.5k; \$5k Airport Master plan, \$15k for New Elected Council; \$43k Land Use Planning and Esk mapping.

### Note 3:

Repairs and Maintenance is significantly higher due to detailed examination of assets, Buildings, Plant and Airport, which require maintenance. Many items have significant values but cannot be capitalised as the nature of expenditure is a repair and upkeep of the asset.



## BUDGET 2019 - Full Capital Program

TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM		% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019
Classification	Comments for Budget 2019				000's
		Total Capital			1,269
		Cash Cost for External Material & Services ( NIL Inflation)			984
		Cash Cost for External Material & Services ( WITH INFLATION)			984
<b>ROADS - RESHEETING</b>					
		Total Capital	85%	15.0%	317
		Cash Cost for External Material & Services			48
Category 1 - High Road Use	Category 1 High Road Use comprise: Palana Rd , Coast Rd , Trousers Point Rd. Note that the roads resheeting program has been increased from the normal base in 2019 by \$45k to meet the Roads to recovery program.			Good	75
Category 2 - Medium Road Use	Category 2 Medium road Use comprise :Killiecrankie, Lees,Melrose,West End,Port Davies,Memana,North East River,Badger Corner,Camerons Inlet			Good	104
Category 3 - Low Road Use	Category 3 Low Road Use comprise: Allports Beach,Fairhaven,Cemeteries,Pot Boil,Walkers Lookout,Wingaroo,Andersons,Big River,Blundstones, Boat Harbour,Boyes,Butterfactory,Conways,Dutchman,Edens,Five Mile, JimFowlers,Golden Mile,Harleys,Haulands, Gap,Logan, Lagoon,Long Point,Madeleys,Maynards,Thule,Manns,Reedy, Lagoon,Summers,Summer Camp,Virieux, Wallinippi,Bluff,Cooks Lane,Darts,Hinds,Patriach River,Sawyers Bay,Willis,Wireless Hill,WoodsSlipway,Smiths,OTHER			Good	137
<b>ROADS - RESEALS</b>					
		Total Capital	25%	75.0%	64
		Cash Cost for External Material & Services			48
Category 1 - High Road Use	Nothing Planned until 2020			Good	-
Category 2 - Medium Road Use				Good	64
Category 3 - Low Road Use				Good	-
<b>ROADS - RECONSTRUCTION</b>					
		Total Capital	15%	85.0%	-
		Cash Cost for External Material & Services			-
Category 1 - High Road Use	We removed \$188k from the program in 2019			Good	-
Category 2 - Medium Road Use				Good	-
Category 3 - Low Road Use				Good	-
Airport RunWay				Minimum	-
<b>ROADS - CONSTRUCTION</b>					
		Total Capital	15%	85.0%	-
		Cash Cost for External Material & Services			-
Category 1 - High Road Use	Not in the Budget until 2030			Below	-
Category 2 - Medium Road Use					-
Category 3 - Low Road Use					-

TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM		% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019
					000's
<b>ROADS - FOOTPATHS</b>		Total Capital	0%	100.0%	128
					<b>Cash Cost for External Material &amp; Services</b>
					<b>128</b>
Footpaths- Whitemark & Lady Barron	This has been reduced to \$5k a year until 2024, then from 2024 a budget of \$27k (Whitemark \$18k and Lady Barron \$9k)			Good	5
Whitemark School Track	Complete Walking Track - \$13000 to complete - note Grant of \$50000 is due to be received in 2019. -Total cost of Track 78000 over 2018 and 2019			Good	13
Pedestrian Crossings- Whitemark & Lady Barron	Whitemark - \$10k and nothing for Lady Barron			Good	10
Curbs & Gutters- Whitemark & Lady Barron	West St Lady Barron \$50k and James Court \$50k			Good	100
<b>ROADS - BRIDGES</b>		Total Capital	0%	100.0%	65
					<b>Cash Cost for External Material &amp; Services</b>
					<b>65</b>
Category 1 - High Road Use	Bridges CF outstanding left to do from 2018			Good	65
Category 2 - Medium Road Use				Good	-
Category 3 - Low Road Use				Good	-
<b>PLANT - MUNICIPAL</b>		Total Capital	0%	100.0%	42
					<b>Cash Cost for External Material &amp; Services</b>
					<b>42</b>
Municipal Heavy Equipment				Good	-
Municipal Roller				Good	-
Municipal Trailer				Good	-
Municipal Truck				Good	-
Municipal Vehicle	PLTUT5 - Toyota Hilux Dual Cab C92HW eplacement 0 was purchased in 2010			Good	42
Municipal Other				Good	-
<b>PLANT - AIRPORT</b>		Total Capital	0%	100.0%	30
					<b>Cash Cost for External Material &amp; Services</b>
					<b>30</b>
Airport Heavy Equipment				Good	-
Airport Roller				Good	-
Airport Other	Airport Fuel Facility refurbishment			Good	30

TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM			% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019
						000's
<b>BUILDINGS &amp; FACILITIES</b>			Total Capital	0%	100.0%	352
			Cash Cost for External Material & Services			352
Buildings & FacilitiesHalls-TMTLH1 - Lady Barron Hall	Lady Barron Hall replacing kitchen windows and Doors . Comm Infrastructure Grant \$5986 was a grant for the whole project received previously for \$37 - but this still has to be spent to acquit grant				Good	6
Buildings & FacilitiesHouses-TMTH3 - Martin Street	Ducting ventilation \$1800				Good	2
Buildings & FacilitiesPublic Toilets-TMTPT1 - Public Toilets - All 4	All Public Toilets - Parking and disabled access \$20k; Cape Barron River BBQ and Toilet, we spent \$10k in 2018, Balance left is \$80k; Whitemark Foreshore project - handrails /steps to toilet \$6k				Good	106
Buildings & FacilitiesRecreation Facilities-TMTMAS2 - Maintenance - Emita Sports Ground	Emita Hall Kitchen and \$67k waste upgrade: \$178014 cost less Grant \$81818 Net Cost \$96196k				Good	99
AirportTerminal-AIRTB1 - Airport - Terminal Building	Airport Animal Wildlife fence \$50k; Airport Emergency Runway patch replacement \$15k; Airport Vending Machine replacement \$8k; Airport terminal Baggage Gates \$4k; Other Furniture and fittings \$6k; Airport - Airport Entrance Fence Signage \$5k				Good	88
Roads & StreetsBoat Ramps-TMTMAB1 - Maintenance - Boat Ramps	Rubber Fenders whitemark \$2000				Good	2
Buildings & FacilitiesRecreation Facilities-No Code - Playground -Whitemark	Whitemark Playground - \$130681k less grant \$81818k = cost \$48863k in 2019				Good	49
<b>WASTE</b>			Total Capital	0%	100.0%	250
			Cash Cost for External Material & Services			250
Option 4 : Option 3 migrating to option 2 within 4 years	Build Cell,Ponds, Rehab existing \$130k;New Baler \$120k				Good	250
<b>IT COMPUTERS, TELEPHONES AND FURN &amp; FITTINGS</b>			Total Capital	0%	100.0%	22
			Cash Cost for External Material & Services			22
IT, Computers Internet and Telephones	Hardware - Server- Current Server about 8 Years old so needs replacing \$8k;Hardware - Laptops x 3 \$7k; Hardware - Internet Link (Main Office to Works Depot) \$2k; Telephones, Mobiles and other \$3k				Good	20
Furniture and Fittings					Minimum	2

Note: For Future Projects refer to the Capital 20 year program



# BUDGET 2019 - Full 20 Year Capital Program

inflation multiplier 0% 2%

TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM		% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	TOTAL		
CLASSIFICATION					000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's		
Total Capital					1,269	1,097	741	3,028	1,201	1,489	868	1,349	1,433	978	1,991	1,854	1,818	1,961	2,884	1,562	1,727	1,767	1,698	1,407	2,122	34,244		
Cash Cost for External Material & Services (NIL Inflation)					984	770	403	2,423	886	1,151	571	1,008	1,135	620	1,694	1,473	1,278	1,435	2,254	1,164	1,310	1,352	1,282	1,002	1,658	25,852		
Cash Cost for External Material & Services (WITH INFLATION)					984	785	420	2,568	957	1,266	639	1,149	1,317	731	2,033	1,797	1,585	1,808	2,886	1,513	1,729	1,812	1,744	1,382	2,322	31,426		
ROADS - RESHEETING		85%	15.0%		317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	317	6,654	
Cash Cost for External Material & Services					48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	998	
Category 1 - High Road Use				Good	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	1,584	
Category 2 - Medium Road Use				Good	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	104	2,190	
Category 3 - Low Road Use				Good	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	137	2,879	
ROADS - RESEALS		25%	75.0%		64	120	159	150	71	164	-	176	-	242	-	-	634	581	334	-	79	71	71	30	263	3,209		
Cash Cost for External Material & Services					48	90	119	113	53	123	-	132	-	181	-	-	475	436	250	-	59	53	53	23	197	2,406		
Category 1 - High Road Use				Good	-	79	151	90	-	119	-	143	-	-	-	-	570	581	274	-	79	71	71	-	199	2,427		
Category 2 - Medium Road Use				Good	64	41	8	60	71	45	-	34	-	242	-	-	64	-	60	-	-	-	-	30	64	782		
Category 3 - Low Road Use				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
ROADS - RECONSTRUCTION		15%	85.0%		-	188	188	1,988	188	188	188	188	188	188	188	188	188	188	1,288	188	188	188	188	188	188	188	6,667	
Cash Cost for External Material & Services					-	160	160	1,690	160	160	160	160	160	160	160	160	160	160	1,095	160	160	160	160	160	160	160	5,667	
Category 1 - High Road Use				Good	-	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	188	3,767	
Category 2 - Medium Road Use				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Category 3 - Low Road Use				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Airport RunWay				Minimum	-	-	-	1,800	-	-	-	-	-	-	-	-	-	-	1,100	-	-	-	-	-	-	2,900		
ROADS - CONSTRUCTION		15%	85.0%		-	-	-	-	-	-	-	-	-	-	-	555	555	555	555	668	668	668	668	668	668	668	6,225	
Cash Cost for External Material & Services					-	-	-	-	-	-	-	-	-	-	-	472	472	472	472	567	567	567	567	567	567	567	5,291	
Category 1 - High Road Use				Below	-	-	-	-	-	-	-	-	-	-	-	555	555	555	555	668	668	668	668	668	668	668	6,225	
Category 2 - Medium Road Use					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Category 3 - Low Road Use					-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
ROADS - FOOTPATHS		0%	100.0%		128	15	20	20	20	27	27	27	27	27	27	42	27	27	27	27	27	27	27	27	27	27	42	665
Cash Cost for External Material & Services					128	15	20	20	20	27	27	27	27	27	27	42	27	27	27	27	27	27	27	27	27	27	42	665
Footpaths- Whitemark & Lady Barron				Good	5	5	5	5	5	27	27	27	27	27	27	27	27	27	27	27	27	27	27	27	27	27	457	
Whitemark School Track				Good	13	-	-	-	-	-	-	-	-	-	-	15	-	-	-	-	-	-	-	-	-	-	43	
Pedestrian Crossings- Whitemark & Lady Barron				Good	10	10	15	15	15	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65	
Curbs & Gutters- Whitemark & Lady Barron				Good	100	100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100	
ROADS - BRIDGES		0%	100.0%		65	40	-	-	85	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	190	
Cash Cost for External Material & Services					65	6500%	-	-	85	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	190	
Category 1 - High Road Use				Good	65	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65	
Category 2 - Medium Road Use				Good	-	40	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40	
Category 3 - Low Road Use				Good	-	-	-	-	85	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	85	

TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM				% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	TOTAL
CLASSIFICATION				000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's
PLANT - MUNICIPAL	Total Capital	0%	100.0%	42	174	42	282	320	602	249	235	425	182	40	507	84	129	232	302	280	477	250	152	525	5,531			
	Cash Cost for External Material & Services			42	174	42	282	320	602	249	235	425	182	40	507	84	129	232	302	280	477	250	152	525	5,531			
Municipal Heavy Equipment				Good	-	-	220	250	370	110	110	150	-	-	-	-	-	220	250	120	250	110	305	2,465				
Municipal Roller				Good	-	-	-	-	-	-	-	25	-	984	-	-	-	-	-	-	-	-	-	-	-	65		
Municipal Trailer				Good	-	-	-	-	-	-	55	30	40	-	15	-	55	-	-	-	55	-	-	-	-	250		
Municipal Truck				Good	-	120	-	50	220	-	70	220	130	-	450	-	-	170	-	-	290	-	-	-	220	1,940		
Municipal Vehicle				Good	42	42	42	42	-	-	99	-	-	-	-	-	42	84	42	42	42	15	-	-	42	-	576	
Municipal Other				Good	-	12	-	20	20	12	40	-	-	12	-	-	-	32	20	40	15	12	-	-	-	235		
PLANT - AIRPORT	Total Capital	0%	100.0%	30	-	-	-	-	95	-	-	45	-	60	36	-	-	100	15	-	-	-	-	-	-	80	461	
	Cash Cost for External Material & Services			30	-	-	-	-	95	-	-	45	-	60	36	-	-	100	15	-	-	-	-	-	-	80	461	
Airport Heavy Equipment				Good	-	-	-	-	80	-	-	-	-	60	-	-	-	-	-	-	-	-	-	-	-	80	220	
Airport Roller				Good	-	-	-	-	-	-	-	45	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45	
Airport Other				Good	30	-	-	-	15	-	-	-	-	-	36	-	-	100	15	-	-	-	-	-	-	-	196	
BUILDINGS & FACILITIES	Total Capital	0%	100.0%	352	42	3	29	8	35	26	139	14	10	128	7	1	2	19	34	27	8	15	14	28	937			
	Cash Cost for External Material & Services			352	42	3	29	8	35	26	139	14	10	128	7	1	2	19	34	27	8	15	14	28	937			
Buildings & FacilitiesCouncil Buildings-TMTCO - Council Office				Good	-	36	-	13	6	-	25	-	-	5	70	-	-	-	-	25	-	-	5	-	-	184		
Buildings & FacilitiesCouncil Buildings-TMTWB - Works Buildings				Good	-	-	-	-	-	-	50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50		
Buildings & FacilitiesCouncil Buildings-TMTWO - Works Office				Good	-	-	-	15	-	-	-	-	12	-	-	-	-	-	-	-	-	-	15	-	-	42		
Buildings & FacilitiesHalls-TMTFAEC1 - FAEC				Good	-	-	-	-	-	-	-	-	-	-	5	-	-	-	-	-	-	-	-	-	-	5	10	
Buildings & FacilitiesHalls-TMTLH1 - Lady Barron Hall				Good	6	-	-	-	-	-	-	-	-	-	-	11	-	-	-	-	-	-	-	-	-	-	16	
Buildings & FacilitiesHouses-TMTH1 - Robert Street				Good	-	-	-	-	-	1	4	-	-	-	6	-	-	-	4	-	-	-	-	-	-	6	21	
Buildings & FacilitiesHouses-New - SES ( set up a code )				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Buildings & FacilitiesHouses-TMTH3 - Martin Street				Good	2	-	-	2	-	-	4	-	-	-	2	-	-	-	11	-	-	-	-	2	-	21		
Buildings & FacilitiesOther-TMTAG - Art Gallery				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Buildings & FacilitiesOther-TMTMAC1 - Maintenance - Child Care Centre				Good	-	-	-	-	-	-	-	-	-	5	-	-	-	-	-	-	-	-	-	5	-	10		
Buildings & FacilitiesOther-TMTMU1 - Museum Building				Good	-	-	-	-	4	-	-	-	-	-	-	-	-	11	10	-	-	-	-	-	4	28		
Buildings & FacilitiesPublic Toilets-TMTP1 - Public Toilets - All 4				Good	106	-	-	-	-	-	73	-	-	1	-	-	-	-	-	-	-	-	-	-	1	181		
Buildings & FacilitiesRecreation Facilities-TMTMAH1 - Maintenance - Holloway Park				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Buildings & FacilitiesRecreation Facilities-TMTMAK1 - Maintenance- All BBQs				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Buildings & FacilitiesRecreation Facilities-TMTMAS1 - Maintenance - Whitemark Showgrounds				Good	-	-	-	-	20	-	-	-	-	-	23	-	-	-	-	-	-	-	-	-	-	-	43	
Buildings & FacilitiesRecreation Facilities-TMTMAS2 - Maintenance - Emita Sports Ground				Good	99	-	-	-	-	-	-	-	-	-	3	-	-	-	-	-	-	-	-	-	3	105		
Buildings & FacilitiesRecreation Facilities-TMTMAT1 - Maintenance - Tennis Courts Lady Barron				Good	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2		
Buildings & FacilitiesRecreation Facilities-TMTWG1 - Whitemark Gym				Good	-	-	2	-	2	-	-	2	-	2	-	-	2	-	2	-	2	-	2	-	2	14		
Buildings & FacilitiesRecreation Facilities-CDVLBGYM - Lady Barron Community Gym				Good	-	2	-	2	-	-	2	-	-	9	-	-	2	6	-	2	-	2	-	2	7	34		
AirportBuildings-AIROB1 - Airport - Office Building				Good	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
AirportTerminal-AIRTB1 - Airport - Terminal Building				Good	88	4	-	-	7	-	-	-	-	-	4	-	-	-	7	-	-	-	-	-	-	-	109	
Roads & StreetsBoat Ramps-TMTMAB1 - Maintenance - Boat Ramps				Good	2	-	1	-	-	-	6	-	-	-	-	-	-	1	-	2	-	6	-	-	-	18		
Buildings & FacilitiesRecreation Facilities-No Code - Playground -Whitemark				Good	49	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	49	

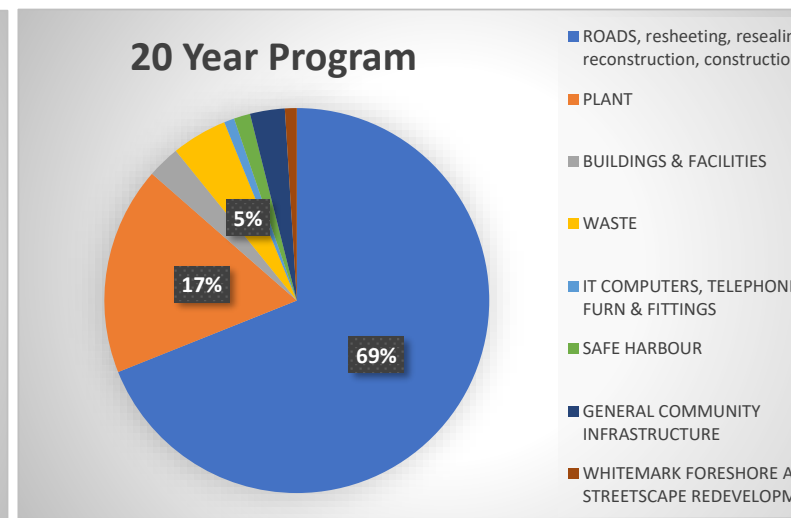
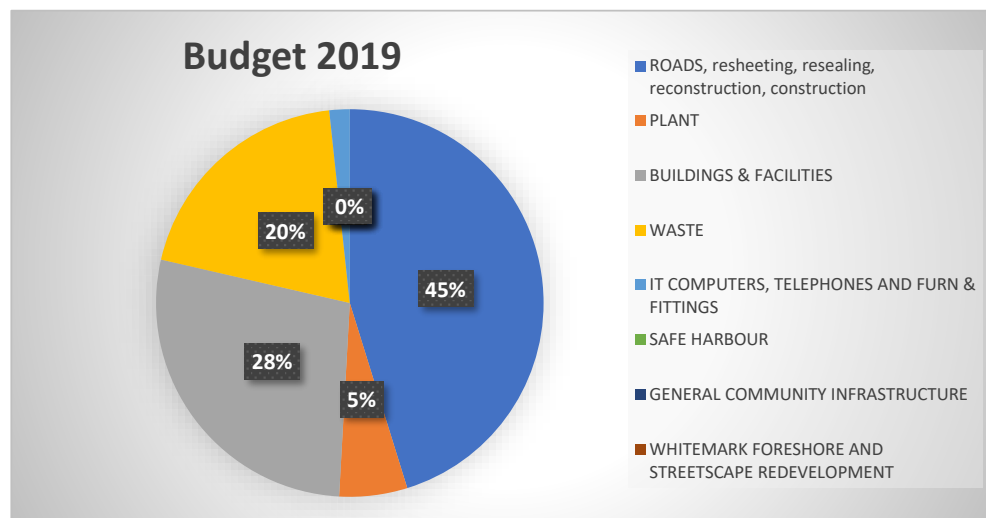
TOTAL CAPITAL AS PER FULL CAPITAL PROGRAM			% Inhouse Labour and Plant costs	% Cash Exp for External Mats and Svcs	Program Risk indicator	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	TOTAL
CLASSIFICATION						000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	
WASTE	Total Capital	0%	100.0%			250	150	-	230	130	-	-	-	150	-	130	130	-	150	-	-	130	-	150	-	-	1,600
	Cash Cost for External Material & Services					250	150	-	230	130	-	-	-	150	-	130	130	-	150	-	-	130	-	150	-	-	1,600
Option 4 : Option 3 migrating to option 2 within 4 years				Good		250	150	-	230	130	-	-	-	150	-	130	130	-	150	-	-	130	-	150	-	-	1,600
SAFE HARBOUR	Total Capital	0%	100.0%			-	-	-	-	-	-	-	235	235	-	-	-	-	-	-	-	-	-	-	-	-	470
	Cash Cost for External Material & Services					-	-	-	-	-	-	-	235	235	-	-	-	-	-	-	-	-	-	-	-	-	470
Safe Harbour ( Mariner) - Start in 2026 - spread cost over 2 years				Good		-	-	-	-	-	-	-	235	235	-	-	-	-	-	-	-	-	-	-	-	-	470
GENERAL COMMUNITY INFRASTRUCTURE	Total Capital	0%	100.0%			-	-	-	-	-	-	-	-	-	-	1,000	-	-	-	-	-	-	-	-	-	-	1,000
	Cash Cost for External Material & Services					-	-	-	-	-	-	-	-	-	-	1,000	-	-	-	-	-	-	-	-	-	-	1,000
General Community Infrastructure \$1million in 2029																1,000											1,000
WHITEMARK FORESHORE AND STREETSCAPE REDEVELOPMENT	Total Capital	0%	100.0%			-	-	-	-	50	50	50	20	20	-	75	75	-	-	-	-	-	-	-	-	-	340
	Cash Cost for External Material & Services					-	-	-	-	50	50	50	20	20	-	75	75	-	-	-	-	-	-	-	-	-	340
Whitemark Foreshore Development -\$30k over 3 years from 2022 total \$90000				Minimum		-	-	-	-	30	30	30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90
Whitemark Streetscape Development - \$20k per year for 5 years from 2022 total \$100000				Minimum		-	-	-	-	20	20	20	20	20	-	-	-	-	-	-	-	-	-	-	-	-	100
Whitemark Lagoon Road development - \$75k per year for two years from 2029 total \$150000				Minimum		-	-	-	-	-	-	-	-	-	-	75	75	-	-	-	-	-	-	-	-	-	150
IT COMPUTERS, TELEPHONES AND FURN & FITTINGS	Total Capital	0%	100.0%			22	52	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	296
	Cash Cost for External Material & Services					22	52	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	296
IT, Computers Internet and Telephones				Good		20	50	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	264
Furniture and Fittings				Minimum		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	32

## 2019 Budget - Flinders Council - Waste Cost Summary

Option 1 To Continue what we are doing now but place in a GCL lined cell instead	Option 2 To Collect, bale and place in GCL lined cell	Cost	Option 3 To keep transfer stations and bale all waste to cell but take out cardboard to store/shred	Cost	Option 4 : Option 3 migrating to option 2 within 4 years - RECOMMENDED	
<b>Capital Costs - over 20 Years</b>	<b>Capital Costs - over 20 Years</b>		<b>Capital Costs - over 20 Years</b>		<b>Capital Costs - over 20 Years</b>	
Plant - Cells x 12	Plant - Cells x 4	\$1,500,000	Plant - Cells x 6	\$780,000	Plant - Cells x 4	\$520,000
Plant - HookLift Trucks x 3	Plant - HookLift Trucks x 1	\$450,000	Plant - HookLift Trucks x3	\$450,000	Plant - HookLift Trucks x 1	\$150,000
Plant - 2nd Hand Collection Trucks	Plant - 2nd Hand Collection Trucks x	N/A	Plant - 2nd Hand Collection Trucks	N/A	Plant - 2nd Hand Collection Trucks x 4	\$570,000
Plant - Balers	Plant - Balers x 2	N/A	Plant - Balers x 1	\$120,000	Plant - Balers x 2	\$250,000
Plant - Wheelie Bins	Plant - Wheelie Bins	N/A	Plant - Wheelie Bins	N/A	Plant - Wheelie Bins	\$110,000
Cost to Find New Site for Landfill	Cost to Find New Site for Landfill	\$1,000,000	Cost to Find New Site for Landfill	N/A	Cost to Find New Site for Landfill	N/A
		<b>\$2,950,000</b>		<b>\$1,350,000</b>		<b>\$1,600,000</b>
		\$0		\$0		\$0
<b>Operational Costs - Annual</b>	<b>Operational Costs - Annual</b>	\$179,950	<b>Operational Costs - Annual</b>	\$228,400	<b>Operational Costs - Annual First 4 Years</b>	\$228,400
					<b>Operational Costs - Annual Years After</b>	\$241,900
<b>RISK: HIGH - Run out of space in 2029 - Look for new landfill sites</b>	<b>RISK: LOW - Run out of space in 2050</b>		<b>RISK: MED - Run out of space in 2039</b>		<b>RISK: LOW-MED - Run out of space in 2046</b>	
	Negative -Year 1 2019 Capital Outlay \$460k		Positive -Year 1 2019 Capital Outlay \$250k		Positive -Year 1 2019 Capital Outlay \$250k	
	Negative -Time to Roll Out the Program - too soon		Positive -Program easier to roll out		Positive -Additional time gained to Roll Out the Program of Opt 2	

## BUDGET 2019 - Capital Budget % Split

Capital Cost - 000's	Budget 2019	20 Year Program	2019 Base %	Full 20 Years Program %
ROADS, resheeting, resealing, reconstruction, construction	574	23,610	45%	69%
PLANT	72	5,992	6%	17%
BUILDINGS & FACILITIES	352	937	28%	3%
WASTE	250	1,600	20%	5%
IT COMPUTERS, TELEPHONES AND FURN & FITTINGS	22	296	2%	1%
SAFE HARBOUR	0	470	0%	1%
GENERAL COMMUNITY INFRASTRUCTURE	0	1,000	0%	3%
WHITEMARK FORESHORE AND STREETScape REDEVELOPMENT	0	340	0%	1%
<b>TOTAL</b>	<b>1,269</b>	<b>34,244</b>	<b>100%</b>	<b>100%</b>



The Capital expenditure in 2019, has the largest expenditure on roads. Aside from the road program, it predominantly leans towards Building works, due to carry over programs from 2018 that have been committed to. The waste program in 2019 is also significant as there is a requirement to purchase new plant for the waste program.

The 20-year program indicates a different outlook, showing a larger swing towards the Road program, a large reduction in the Building program, and a greater investment in the replacement of Plant and machinery.

## BUDGET 2019 - Finance Cash Management

CASHFLOW FORECAST		Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total Budget 2019
Operating Income	Note 1	101	4,066	166	2,553	381	880	141	1,288	171	141	410	2,218	12,517
Operating Expenses	Note 1	-1,812	-1,777	-381	-2,370	-351	-1,096	-367	-337	-759	-368	-2,159	-760	-12,536
Net GST -(Cash negative)/ Cash positive		185	3	146	-201	209	-75	66	7	-50	43	-183	144	295
Net Adjustments To Future Costs: Income/( Expenses)		0	0	0	0	0	0	0	0	0	0	0	0	
Net Operating Cash Income		-1,526	2,292	-69	-19	239	-290	-160	958	-638	-184	-1,931	1,602	275
Loan Repayments		0	0	0	0	-19	0	0	0	0	0	-20	-170	-209
New Loans taken out and repaid														
Loans- Cash Principle Repayments		0	0	0	0	-19	0	0	0	0	0	-20	-170	-209
CAPITAL:														0
Full Capital Program ( Cash for External Mats & Svcs)		-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-984
Capital Cash Payments		-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-984
IMPACT ON CASH RESERVES		Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
Balance BF ( incl BT Investments)		5,443	3,835	6,046	5,895	5,794	5,932	5,560	5,318	6,194	5,474	5,209	3,176	5,443
Net Operating Cash Income		-1,526	2,292	-69	-19	239	-290	-160	958	-638	-184	-1,931	1,602	275
Capital Cash Payments		-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-82	-984
Loans- Cash Principle Repayments		0	0	0	0	-19	0	0	0	0	0	-20	-170	-209
Balance CF - Operating Cash Reserves	Note 2	3,835	6,046	5,895	5,794	5,932	5,560	5,318	6,194	5,474	5,209	3,176	4,526	4,526
														-917

Depletion

Note 1: Large fluctuations in Fund Income or expenditure is due to the Telstra project.

Note 2: The main depletion of funds predicted is due to the Telstra project.

**BUDGET 2019 - Finance Cash Management 20 Year Outlook**

<b>CASHFLOW FORECAST</b>	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
Operating Income	12,517	4,805	4,899	4,994	5,088	5,182	5,276	5,370	5,465	5,559	5,653	5,747	5,841	5,936	6,030	6,124	6,218	6,313	6,407	6,501	6,595
Operating Expenses	-12,536	-4,474	-4,561	-4,649	-4,737	-4,825	-4,912	-5,000	-5,088	-5,175	-5,263	-5,351	-5,439	-5,526	-5,614	-5,702	-5,790	-5,877	-5,965	-6,053	-6,140
Net GST -(Cash negative)/ Cash positive	295	50	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70
Net Adjustments To Future Costs: Income/( Expenses)	0	151	153	153	197	48	70	71	39	39	-16	20	25	39	31	16	40	34	44	45	-4
Rate Income from Increases	0	180	318	412	507	605	704	804	907	1,011	1,117	1,225	1,335	1,446	1,559	1,674	1,791	1,910	2,030	2,152	2,276
Airport Passenger Tax - Increase	0	20	41	62	84	106	128	151	174	198	222	246	271	296	322	348	374	401	428	456	484
Other Increases from Various Initiatives	0	20	21	21	22	22	23	23	24	24	24	25	25	25	26	26	26	27	27	28	28
Net Operating Cash Income	275	753	923	1,046	1,215	1,193	1,344	1,477	1,578	1,714	1,797	1,973	2,120	2,279	2,418	2,551	2,726	2,873	3,039	3,197	3,308
Loan Repayments	-209	-275	-42	-1,085	-45	-47	-49	-305	0	0	0	0	0	0	0	0	0	0	0	0	0
Loans- Cash Principle Repayments	-209	-275	-42	-1,085	-45	-47	-49	-305	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CAPITAL:	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Full Capital Program ( Cash for External Mats & Svcs)	-984	-785	-420	-2,568	-957	-1,266	-639	-1,149	-1,317	-731	-2,033	-1,797	-1,585	-1,808	-2,886	-1,513	-1,729	-1,812	-1,744	-1,382	-2,322
Capital Cash Payments	-984	-785	-420	-2,568	-957	-1,266	-639	-1,149	-1,317	-731	-2,033	-1,797	-1,585	-1,808	-2,886	-1,513	-1,729	-1,812	-1,744	-1,382	-2,322
<b>IMPACT ON CASH RESERVES</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>	<b>2037</b>	<b>2038</b>	<b>2039</b>
Balance BF ( incl BT Investments)	5,443	4,526	4,219	4,681	2,073	2,286	2,166	2,821	2,845	3,105	4,088	3,852	4,028	4,563	5,034	4,566	5,604	6,601	7,662	8,957	10,772
Net Operating Cash Income	275	753	923	1,046	1,215	1,193	1,344	1,477	1,578	1,714	1,797	1,973	2,120	2,279	2,418	2,551	2,726	2,873	3,039	3,197	3,308
Capital Cash Payments	-984	-785	-420	-2,568	-957	-1,266	-639	-1,149	-1,317	-731	-2,033	-1,797	-1,585	-1,808	-2,886	-1,513	-1,729	-1,812	-1,744	-1,382	-2,322
Loans- Cash Principle Repayments	-209	-275	-42	-1,085	-45	-47	-49	-305	0	0	0	0	0	0	0	0	0	0	0	0	0
Balance CF - Operating Cash Reserves	4,526	4,219	4,681	2,073	2,286	2,166	2,821	2,845	3,105	4,088	3,852	4,028	4,563	5,034	4,566	5,604	6,601	7,662	8,957	10,772	11,758
Loan Balances	-1,848	-1,573	-1,531	-445	-400	-353	-305	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NET LIQUIDITY - Revised Minimum Base level is \$1.7 million	2,678	2,646	3,150	1,627	1,885	1,812	2,517	2,845	3,105	4,088	3,852	4,028	4,563	5,034	4,566	5,604	6,601	7,662	8,957	10,772	11,758
Target Liquidity to restore reserve level to Yr 2015	7,925	8,072	8,219	8,366	8,512	8,659	8,806	8,953	9,099	9,246	9,393	9,540	9,686	9,833	9,980	10,127	10,273	10,420	10,567	10,714	10,860
Net Liquidity (Decrease)/ Increase	-5,247	-5,426	-5,069	-6,738	-6,627	-6,847	-6,289	-6,108	-5,994	-5,158	-5,541	-5,512	-5,123	-4,799	-5,414	-4,523	-3,673	-2,758	-1,610	58	898

## BUDGET 2019 - Cashflow Impact on Investments and Loan's Summary

Summary of Cash holdings, Investments and Loans at 30 Jun 18

\*Values are estimates and may alter as Year end is incomplete

Summary Balances at 30 Jun 18	Investments	Cash Accounts	Total Loans		Total Investments and Cash Holdings	Total Investments and Cash Holdings for Repayment less Loans Owing	Loan Dates Due
Tascorp Investments	523				523	523	
Bank Investments	754				754	754	
Gunn Bequest	108				108	108	
BT Investment Portfolio	1,028				1,028	1,028	
Cash accounts		3,190			3,190	3,190	
Loan1 - Putrecible cells & leachate mgt, Whitemark landfill			0	(170)		(170)	1/06/2019
Loan2 -BBQ and Public toilets North East River & CBI			0	(155)		(155)	1/06/2020
Loan3 -Whitemark Township Entrance			0	(80)		(80)	1/06/2020
Loan4 -Stabilisation of Council Gravel Roads			0	(567)		(567)	1/06/2022
Loan5 -Bridge Railings Project			0	(350)		(350)	1/06/2022
Loan6 -Township Footpath Program			0	(125)		(125)	1/06/2022
Loan7 -Tasmanian Public Finance Corporation \$700,000.00			0	(609)		(609)	Ongoing, Final Baloon \$310k due Nov 2030
<b>Total</b>	<b>2,413</b>	<b>3,190</b>	<b>5,603</b>	<b>(2,056)</b>	<b>3,546</b>		

### Budget 2019 - 20 Year Outlook Financial Assumptions

Inflation - 2% per annum

Rate Increases - 2019 Budget 9%, 2020 Forecast 10%, 2021 Forecast 7.5% and Years beyond 5% increases

Airport Passenger Fees -Budget 2019 has a \$3 increase, 2020 onwards has a \$1 increase each year from 2020 cumulatively

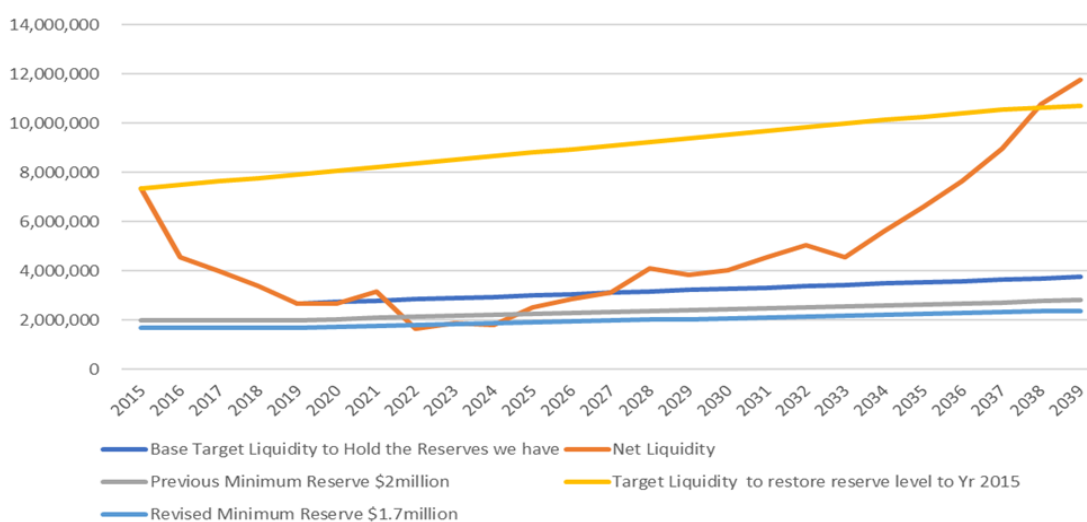
Other Program user fees - \$20k per annum each year from 2019 onwards ( non cumulative as no additional increased factored).

Expense Adjustments (reductions or increases) have been factored for the ongoing program to account for potential savings

No additional Loans have been forecasted.

### Projected 20 Year Cashflow Outlook

Net Liquidity - Includes all Investments and Loans



### Notes:

The Impact of the assumptions on the Liquidity of the Council funds, indicate that the years between 2022 and 2024 will hover on the base minimum reserve of \$1.7 million. This is due to the cost of the Airport Runway (\$1.8million). The decline of funds since 2015 has impacted the future liquidity, and it will take 19 years to restore the levels of Investments held at 2015.

The Minimum Reserve of \$2m has been revised to \$1.7 million as the Budget 19 depreciation has been reduced by \$300k to align with the finalised year end 2018 depreciation. The reduction of depreciation therefore sets a new reference point for the break-even level.